

November 2012



University Technical College

# Expression of Interest

from partners in Leeds



Tom Riordan  
Chief Executive  
3rd Floor  
Civic Hall  
Leeds LS1 1UR

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tom.riordan@leeds.gov.uk

Your reference:  
Our reference: let433/TR/MJ

16 November 2012

Dear Sir/Madam

Please find attached an Expression of Interest to develop up to two University Technical Colleges (UTCs) in Leeds.

We understand that the Expression of Interest is non-compliant, but would urge the Secretary of State to make an exception given the breadth of support at the highest level from partners across the city. As a Council we are more than willing to commit resource to help partners move forward proposals at a pace.

We hope the Department for Education share the enthusiasm that we and other partners have for this development and are willing to harness this for the benefit of our young people.

Yours sincerely

A handwritten signature in blue ink that reads "Tom Riordan". The signature is fluid and cursive.

**Tom Riordan**  
Chief executive, Leeds City Council

# Summary of the UTC proposal

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Partners in Leeds are interested in developing up to two University Technical Colleges (UTCs) focused around a number of the priority sector areas identified in the Leeds Growth Strategy.

The proposal to develop the UTCs stems from discussions which have taken place over the last few months, initially led by a group of schools and involving a number of universities, employers, colleges and the Chamber of Commerce. Leeds City Council are now supporting the expression of interest and raising the agenda to a higher strategic level across all key stakeholders.

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# Evidence of Need

Leeds' vision is to become the best city to live, work and learn in by 2030. Our vision is underpinned by an ambition to be a 'NEET-free' city by transforming the experience of young people entering the job market. We aim to offer a 'Guarantee to the Young' supported by a range of integrated pathways including education, training, volunteering, work experience and apprenticeships, leading to jobs and higher level qualifications. We also want to engage business much more directly with longer term skills investment and shaping the curriculum that is delivered in our educational institutions. We believe that University Technical Colleges will enhance the range of learning opportunities available to young people in Leeds, help cement the relationship between education and business and help deliver our vision.

Leeds is at the heart of the largest city region in the country outside London with a population of 3 million. We generate 5% of English economic output with the largest number of manufacturing workers anywhere in the UK and an annual GVA of £52 billion. Leeds is the regional capital and main economic driver for Yorkshire with major road, rail and air connections to neighbouring towns and cities and to national and international networks.

We are looking to ensure the UTC specialisms support a number of our priority areas for growth as a city; these are:

- Health and medical
- Financial and business services
- Low carbon manufacturing
- Creative culture and digital
- Retail
- Housing and construction
- Social enterprise and the third sector

All these areas need major injections of young talent if they are to thrive and grow. We believe UTCs can play a key role in helping to create the workforce of the future for these sectors and strengthen our competitive edge as a city.

There are already plans for developments in a number of these areas through existing

and proposed new providers such as free schools that will need to be considered when making the final decision around specialism. Areas that have featured prominently in discussions to date around potential specialisms include; health and medical, manufacturing and engineering, food technology, and creative cultural and digital.

We can see enormous potential for linking UTCs with major developments such as the Aire Valley scheme, the city's advanced medical park, the Round Foundry and Holbeck Urban Village; further developing the cities strengths in a number of key sectors. In terms of manufacturing Leeds has a diverse sector that employs over 30,000 people and there are exciting new opportunities for young people particularly around low carbon manufacturing. We are also keen to ensure there would be synergy between the UTC and the recently developed Apprenticeship Training Agency and the proposals for a 14-24 Apprenticeship Academy.

The potential demand from employers and the local economy for young people with knowledge and skills that UTCs would provide is only too obvious.

# The Partners

The following partners have expressed an interest in exploring the development of UTCs in Leeds, see attached letters of support.

## Leeds University

Leeds University is in the top 100 (9th in the UK) of the THE world rankings attracting more than 33,000 students. The University offers extensive provision across a range of areas that could link to potential UTC specialisms including; Advanced Mechanical Engineering, Aeronautical and Aerospace Engineering, Automotive Engineering, Biotechnology, Medical and Biological Engineering, Nuclear Engineering, Chemical Engineering, Civil Engineering, Dentistry, Electronic Engineering and Energy and Environment.

## Leeds Metropolitan University

One of the largest and most popular universities in the country with over 27,000 students. The University offers Higher Education provision across a range of areas that could link to potential UTC specialisms including; Civil Engineering and Construction Management, Advanced Engineering Management, Building Services Engineering, Civil Engineering, and Biomedical Sciences linked to Technology and Engineering; and Computing, Animations and Effects, Contemporary Art & Graphic Design, Film, Television and Performing Arts, Broadcast and Interactive Media, Creative Media Technologies, Green Computing, Digital Forensics and Security, Digital Visual Effects, Games Design, Web Application Development supporting the Creative and Digital Industry.

## Leeds Trinity University College

Leeds Trinity is based on a Catholic foundation and in the top 20% of Universities in England for graduate employability. The wide range of undergraduate and postgraduate courses includes courses in Media, Film and Culture linking closely to the Creative and Digital Industry.

## Leeds College of Art

Leeds College of Art is a Higher Education Institution that aims to provide a distinctive education in Art, Design and the Crafts, enabling students to fulfill their creative ambitions and to progress to, and through successful careers. The College delivers Further Education and Higher Education to learners from the age of 16, with specialist provision in Graphic Design, Creative Advertising Visual Communications and Animation all of which prepare students for successful careers in the Creative and Digital Industry.

## Leeds City College

Leeds City College is the UK's third largest FE establishment, offering a diverse curriculum to more than 45,000 students. The college offers Further Education, Higher Education and Apprenticeship provision, as well as a school links programme for 14-16 year olds, in almost all subject areas. The College is a National Skills Academy for Creative & Cultural Skills, Food and Drink Manufacturing, amongst others as well as accolades for Printing and Computer Technology. As well an extensive FE offer across the Creative & Digital Industry sector and Engineering, the college offers HE provision in Building & Engineering, Computing Technologies and Creative Arts. They also offer Apprenticeships in most sectors, including Electrical Engineering and Mechanical Engineering.

## **Leeds College of Building**

Leeds College of Building is a nationally recognised specialist building college, providing Further Education, Higher Education and Apprenticeships across the building and construction industry. The College offers a wide range of FE provision across all trades and several HE courses including Building Services Engineering and Civil Engineering. Apprenticeships are available across all trades including Civil Engineering, as well as a Level 4 Higher Apprenticeship in Sustainable Built Environment and Facilities Management.

## **The North West AIP**

A partnership in the North West of Leeds that includes 8 secondary schools.

## **The Leeds, York & North Yorkshire Chamber of Commerce**

The Chamber of Commerce is a private, not for profit business membership organisation with the dual aims of supporting economic growth in the region and representing the interest of its members with policy makers in local and national government in order to create an environment in which they can thrive. The Chamber has been in existence since 1851 and has been a long standing supporter of business engagement with the education sector helping to ensure that young people are prepared for the world of work as ultimately this is where its membership draws its future workforce."

## **Leeds City Council**

Leeds City Council is the second largest local authority in the country and has a wealth of experience and resource that can be harnessed to help support partners develop UTCs. We have an ambition to be the Best Council and Best City in the UK and see that UTCs would provide the high quality learning experiences that young people require if we are to succeed.

## **The Ahead Partnership**

Ahead Partnership are an organisation that deliver innovative products and solutions that are smart and enable the private, public and community sectors to work effectively together to reap the mutual rewards of business growth, educational improvement and regeneration. The Ahead Partnership is currently working extensively with school in Leeds.

## **Ajaz Ahmed**

Ajaz is locally based entrepreneur and founder of what became the UK's largest internet provider Freeserve.

## **Premier Farnell**

Farnell is a world leading high service, low volume distributor of electronic, electrical, industrial and maintenance, repair & operations (MRO) products

## **The Test People**

The Test People (TTP) is an innovative testing solutions and consulting firm based in Leeds & London providing bespoke testing solutions around Performance Engineering, Automation, Test Strategy and Managed Test Services. They take a highly technical and innovative approach to testing, ranging from utilising the latest toolsets to developing for complex test, performance and technical automation challenges.

## **AQL**

A telecommunications/digital infrastructure specialist.

## **Logistik**

A communications agency offering multi-channel expertise to deliver strategic communications, events, design, video, web and digital media, with a client list including Lloyds Banking Group, Halifax, OCS, NBCUniversal, Leeds Met University, Post Office, Harrods, M&S, Royal Mail, Bauer Publishing, BT, Betfair, the NHS and EDF. Head Office is in Leeds.

## **Agfa Graphics**

The produces and distributes an extensive range of analog and digital imaging systems and IT solutions, mainly for the printing industry and the healthcare sector, as well as for specific industrial applications.

## **Kodak**

The company is a multi-national corporation based in the US, known for photography and also for images used in a variety of leisure, commercial, entertainment and scientific applications, with the increasing use of technology to combine images and information.

## **Balfour Beatty**

Balfour Beatty Construction Northern Limited offer Building Services, Engineering Construction and Power, all supported by the resources of an international construction and engineering group.

## **TPP**

TPP connects different healthcare organisations through comprehensive IT solutions.

# Premises

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A site search is underway and a number of potential sites have already been identified. It is likely the accommodation for the UTC would be wholly or predominately new build and would therefore require access to the full £10 million per UTC that is potentially available. As part of the site search we are considering a number of key factors including; proximity to the major

industrial bases relating to priority sectors, major housing/regeneration developments, transport links and areas facing the greatest future pressure on secondary places. It is envisaged that at least one of the UTC sites could be available for occupancy from 2015.

# Catchment area/demographics

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The intention would be to open the University Technical College to all schools/academies in both Leeds and the Leeds City Region. Within Leeds alone, there is currently an average of 8,000 young people in each year group in secondary, but within the next ten year this will rise to over 10,000. Opening the catchment to all schools/academies in the Leeds

City Region will have the advantage of students being drawn in small number from individual existing schools. We are planning that the Colleges would eventually grow to somewhere near the upper limit of the 500-800 places that UTCs normally provide, helping significantly with the expansion in secondary places.

# Curriculum

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We see the UTCs as offering a dynamic career focused and supportive learning environment. Employers will have a major role in the development and delivery of the curriculum, particularly around the creation of industry led projects.

We see the curriculum as having a problem solving approach drawing on employer set challenges with a key emphasis on skills, such as, creativity, team working, technology enablement and self directed learning.

We would inspire students through high quality work placements, ensure they are supported by an appropriate external mentor and leave with the employability and entrepreneurial skills to succeed in the world of work.

We are very interested in the activity around the development of principal learning qualifications involving the Royal Academy of Engineering and more recently by the CITB-Constructions Skills and see how such qualifications could be a key component of the UTC curriculum.



# Progression routes

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We would work with universities, FE college, employers and the EFA/SFA/NAS to establish a range of opportunities for the learners progressing from the UTC both at the age of 16 and 18. Such options will include apprenticeships and progression to HE. We see the UTC as being a major contributor to helping sustain the 70%

increase in apprenticeship we have seen in Leeds over the past two years. We will also ensure that students have the option to transfer to traditional providers of post 16 learning, including school sixth forms, Sixth form and FE Colleges.

## Next Steps

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Consultation on the potential to develop up to two UTCs has already begun with key stakeholders. However, it is recognised that further consultation is required, particularly with young people, parents and employers in order to firmly establish demand for specific specialisms. Also, once we have options around possible sites confirmed we will consult with the local communities around the potential of a UTC development in their area.

Both Cllr Keith Wakefield the Leader of the Council and Tom Riordan the Chief Executive are fully behind the proposals to create the UTCs and are willing to commit resource to help partners move forward proposals at pace. Along with the level of interest already shown from partners, Leeds would be in a strong position to deliver one or more UTCs from 2015 onwards.

**Vice-Chancellor**  
Professor Michael Arthur DM FRCP FMedSci FRSA

University of Leeds  
Leeds LS2 9JT

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E m.j.p.arthur@adm.leeds.ac.uk



**UNIVERSITY OF LEEDS**

MJPA/JP

16 November 2012

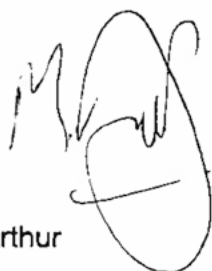
To Whom It May Concern

**Re: University Technical Colleges**

Senior staff from the University have been involved in discussion with the local authority and other partners around the possibility of developing a University Technical College in Leeds.

We welcome the opportunity, signaled in the local authority's expression of interest, to continue the dialogue with partners and explore the possibilities around UTCs in more detail.

Yours sincerely



Professor Michael Arthur  
Vice-Chancellor



Dear Paul,

We support the intention to submit an Expression of Interest for funding to explore the possibility of developing UTCs in Leeds.

Yours Sincerely

Professor Susan Price  
Vice Chancellor  
Leeds Metropolitan University

c/o Professor Sally Glen  
Deputy Vice Chancellor, Student Experience

Leeds Metropolitan University, Room 510, The Rose Bowl, Portland Crescent, Leeds, LS1 3HB  
Sally.Glen@leedsmet.ac.uk | 0113 812 9122 | <http://www.leedsmet.ac.uk/>

15<sup>th</sup> November 2012

Paul Brennan  
Deputy Director  
Learning, Skills & Universal Services  
Leeds City Council  
Children's Services  
7<sup>th</sup> Floor West  
Merrion House, 110 Merrion Centre  
Leeds LS2 8DT

**Professor F. A. Bridge**  
Principal and Chief Executive  
Tel: 0113 283 7102  
Fax: 0113 283 7136

To whom it may concern,

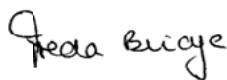
The intention to develop UTCs in Leeds is supported by Leeds Trinity University College. We work closely with Leeds City Council and believe that the UTCs present a unique opportunity to support the economic development of Leeds. The development will also support the creation of a high skilled workforce which will support the future of Leeds as vibrant city and hub of economic growth.

The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing and Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy. Leeds Trinity is able to support the work with Creative and Digital Industries with direct curriculum links.

We are particularly pleased to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. As a major high quality provider of Teacher Education we have excellent partnership relationships with a variety of schools across Leeds and the region. We have excellent working relationships with teachers and students that will be able to be utilised to benefit the UTCs. We have innovative approaches to teaching and learning that will be a feature of the curriculum in the UTCs, ideally placing Leeds Trinity in an excellent position to work closely with the City Council in this new venture.

In conclusion this initiative has our full support as we believe it builds on the strengths of the City and its partners but will ultimately be of great benefit to young people as well as the economy.

Yours sincerely,



Professor Freda Bridge  
Principal and Chief Executive

Our Reference: IB/nf/letters/151112

Principal: Ian D Billyard

Direct Line: 0113 2226004

15 November 2012

To whom it may concern

The Leeds Colleges support in principle the intention to develop two University Technical Colleges in Leeds. However, this support is conditional upon the following:

- (i) That the vocational specialisms are decided after consultation with other providers in the city;
- (ii) That the specialisms match the key employment opportunities in the city from the time that year 11 students will leave the UTCs (2020?).

Both the above conditions, when met, will enable the UTCs to help support the Colleges in the economic development of Leeds and create the skilled workforce the city requires to thrive and grow in the future.

In addition, we note the Local Authority's support of this venture, together with the recent Free School announcement regarding south of the city centre. This would imply there is an emerging post 16 strategy for the city with which we need to be involved. In this regard, we look forward to hearing from you in due course.

Yours sincerely



Ian Billyard, Principal  
(On behalf of the Leeds Colleges)



## NORTH WEST LEEDS AREA INCLUSION PARTNERSHIP

Dear Paul,

Many thanks for hosting such a positive meeting yesterday about the proposed UTC for Leeds. I am encouraged to hear that Leeds will be submitting an expression of interest by the 16th November. This undoubtedly brings a new and exciting opportunity for the city and will ultimately contribute to richness and diversity of our educational landscape. The partnership of business and education through an applied approach to teaching and learning has to be good for our young people and ultimately the economy of our city. My role, as you are aware, is to support those children who are at risk of exclusion and provide them with the intervention and support that will address their needs. While I remain a huge supporter of the principles that underpin the concept of technical education, I am not in a position to lead the development of a UTC as my time has to be prioritised on working for the schools within the partnership. I would however be happy to share any information and expertise I have to help the city establish this much needed pathway.

Regards,

John Dean  
Project Director  
The North West Leeds Area Inclusion Partnership  
T 0113 336 8285  
M 0786 7557117  
[www.nwaip.com](http://www.nwaip.com)

Paul Brennan  
Children's Services  
7<sup>th</sup> Floor West  
Merrion House  
110 Merrion Centre  
Leeds  
LS2 8DT

15<sup>th</sup> November 2012

Dear Paul

**Re: University Technical College**

Leeds, York & North Yorkshire Chamber of Commerce supports the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future.

In supporting its members the Chamber holds the view that their business interests and growth expectations can be best served if the city's education system delivers a future workforce which is adequately qualified and of sufficient caliber to meet anticipated demand. The development of specialist, technical educational institutions will go a long way in ensuring a lack of adequate skills is not a barrier to business growth.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum.

We look forward to supporting the city with its intentions to establish the UTCs in Leeds which will in turn help with the ambition to be the best city to learn and work in the UK.

Yours sincerely



Len Cruddas  
Chief Executive

**Councillor Keith Wakefield  
Leader of Leeds City Council  
Civic Hall  
Leeds LS1 1UR**

**Telephone: (0113) 247 4444  
Fax: (0113) 247 4046  
Email: [keith.wakefield@leeds.gov.uk](mailto:keith.wakefield@leeds.gov.uk)**

Our ref: KWMILNER\UTC

16 November 2012

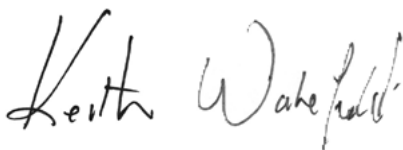
To whom it may concern

Leeds City Council fully supports the intention of partners to develop up to two University Technical Colleges (UTCs) in Leeds. We believe that UTCs present a major opportunity to help support the economic development of Leeds and the City Region and create the highly skilled workforce required to thrive and grow in the future. We are clear that UTCs would sit very well alongside our City Deal proposals and help us unlock our economic potential as a region.

We welcome the opportunity to work as a partner with other key stakeholders to help shape the development of these exciting new 14-19 institutions and are willing to broker discussions at the highest level and commit resource to help partners move forward proposals at a pace.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish the UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Yours faithfully



**Councillor Keith Wakefield  
Leader of Leeds City Council**



FAO Paul Brennan  
Children's Services  
7<sup>th</sup> Floor West  
Merrion House  
110 Merrion Centre  
Leeds  
LS2 8DT

15 November 2012

To whom it may concern

**University Technical Colleges in Leeds**

Ahead Partnership support the intention to develop two University Technical Colleges in Leeds. As an organisation that specialises in linking businesses and education we recognise the importance and value of linking practical skills with the education system. UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We feel our experience in the field of business-education links could be useful.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help deliver our ambition to be the best city to learn and work in the UK.

Yours sincerely,



**Stephanie Burras**  
**Chief Executive**  
**Ahead Partnership**

18 Wheathouse Road  
Huddersfield  
HD2 2UW

14<sup>th</sup> November 2012

To whom it may concern

I am the founder of Freeserve, which was the UK's largest ever Internet Company, Freeserve was started and based in Leeds and I support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

I welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. I value the business like approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. I am particularly interested in the proposal to create a UTC specialising in Creative and Digital Industries as this links closely with my background.

I hope you share the enthusiasm that I have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK. Please don't hesitate to ask if you need any more information.

Kind Regards

*Ajaz Ahmed*

Ajaz Ahmed  
[ajaz@sosavvy.co.uk](mailto:ajaz@sosavvy.co.uk)

FAO Paul Brennan  
Children's Services  
7<sup>th</sup> Floor West  
Merrion House  
110 Merrion Centre  
Leeds LS2 8DT

15 November 2012

To whom it may concern

**UNIVERSITY TECHNICAL COLLEGES IN LEEDS**

Premier Farnell supports the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Creative and Digital Industries and Engineering and Bio-medical Technology as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Yours sincerely



**Steven Webb**  
**Company Secretary**  
**Premier Farnell plc**



To whom it may concern

The Test People support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the business-like approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in the Creative and Digital Industries, Engineering and Bio-medical Technology and related to Information Technology & Software Development as this links closely with the work of our organisation.

We have a particular interest in attracting talent to the region and improving the quality of the software delivery process using the medium of test innovation. We are keen on employing graduates and apprentices to boost our workforce and hopefully create many jobs in the Yorkshire region over the next few years.

I personally am happy to provide a lot of input, as Technical Talent is something I am very passionate about. Please do not hesitate to contact me to help push this forward.

Yours faithfully,

Gav Winter

Managing Director  
The Test People

T: 07739 576961

E: [gav.winter@thetestpeople.com](mailto:gav.winter@thetestpeople.com)

**Company:**

The Test People (TTP) is an innovative testing solutions and consulting firm based in Leeds & London providing bespoke testing solutions around Performance Engineering, Automation, Test Strategy and Managed Test Services.

We take a highly technical and innovative approach to testing, ranging from utilising the latest toolsets to developing for complex test, performance and technical automation challenges.

To whom it may concern

aql support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the business-like approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Engineering and Bio-medical Technology as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Adam Beaumont', with a large circular flourish at the end.

Dr Adam Beaumont

CEO





Carlton Mills  
Pickering Street  
Leeds, LS12 2QG

15<sup>th</sup> November 2012

To whom it may concern

Logistik support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Creative and Digital Industries as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Yours sincerely

Sharon Ward  
Corporate Responsibility Manager



AGFA GRAPHICS LTD  
COAL ROAD  
LEEDS LS14 2AL

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To whom it may concern

Agfa Graphics Ltd support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Manufacturing and Engineering Technology as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Graham Cooper  
Director  
Agfa Graphics Ltd

15 November 2012

**TO WHOM IT MAY CONCERN**

Dear Sir

Kodak Ltd support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing and Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Engineering Technology, as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development, and are able to support our intentions to establish two UTCs in Leeds to help deliver our ambition to be the best city to learn and work in the UK.

Yours faithfully



**PHIL BALL**  
**Manufacturing Director**  
**Kodak, Leeds Manufacturing**



Our Ref: RCS/tl

Your Ref:

15<sup>th</sup> November 2012

**Balfour Beatty Construction Northern Limited  
East Division**

Centenary House  
Carrwood Park  
Selby Road  
Leeds  
LS15 4LG

Tel 0113 287 8860  
Fax 0113 287 8861

**TO WHOM IT MAY CONCERN**

Balfour Beatty Construction Northern Limited support the intention to develop two University Technical Colleges in Leeds. The UTCs present a major opportunity to help support the economic development of Leeds and create the high skilled workforce the city requires to thrive and grow in the future. The Creative and Digital Industries UTC will support the Leeds CDI sector which is one of the largest in the UK and the Manufacturing & Engineering Technology UTC will further develop a sector that is a major contributor to the city's economy.

We welcome the opportunity to be involved for the initial stage in helping shape the development of these exciting new 14-19 institutions. We value the businesslike approach to learning combining practical and academic studies and involving employers and universities in the design and delivery of the curriculum. We are particularly interested in the proposal to create a UTC specialising in Engineering and Bio-medical Technology as this links closely with the work of our organisation.

We hope you share the enthusiasm that we and other partners have for this development and are able to support our intentions to establish two UTCs in Leeds to help delivery our ambition to be the best city to learn and work in the UK.

Yours faithfully  
Balfour Beatty Construction Northern Limited



Richard Cassells-Smith  
**Divisional Director**



TPP  
Mill House  
Troy Road  
Horsforth  
Leeds  
West Yorkshire  
LS18 5TN

15<sup>th</sup> November 2012

Dear Sir/Madam,

TPP fully supports the intention to develop two University Technical Colleges (UTCs) in the Leeds area. New educational establishments will help to improve the economic development of the area and ensure that the city retains a highly skilled workforce for the future.

The development of two new UTCs presents the city with a chance to capture innovation in new industries, advancing Leeds as a market leader for generations to come.

An academic curriculum combined with practical skills will develop students and provide them with the knowledge required for a fulfilling career. Involving employers and universities in the design of the curriculum will help form an unrivalled learning environment.

This is an opportunity to create two fantastic facilities that will help Leeds become the best city to learn and work in the UK.

Yours Sincerely,

A handwritten signature in dark blue ink, appearing to read 'F. White', is positioned below the 'Yours Sincerely,' text.